Lake County Schools
2014-15 Budget Planning Update
June 23, 2014

Dr. Susan Moxley, Superintendent
Carol MacLeod, CFO

Agenda

- Strategic Finance Plan
  - Review of Baseline Calculations
- Strategic Plan Balanced Scorecard
  - General Fund
  - Special Revenue Funds
- 2014-15 General Fund Budget
  - Budgeted Revenues
  - Budgeted Expenditures
- GFOA Best Budgeting Practices Project Update
- Next Steps

Strategic Finance Plan

Review of Baseline Calculations

Strategic Finance Plan

- Review of Baseline Calculations
  - In October 2013, as part of the development of the Strategic Finance Plan, we prepared a 3 year baseline budget estimate based on the 2013-14 General and Special Revenue Fund combined budgets

Revenues	2013-14 Budget	2014-15 Projection	2015-16 Projection	2016-17 Projection
Federal	971,164	971,164	971,164	971,164
Federal Through State	27,890,185	27,899,387	27,908,589	27,917,790
State	181,207,463	186,182,164	193,611,976	203,749,347
Local	94,667,731	97,253,607	101,121,201	106,401,856
Total Revenues	304,736,543	312,306,322	323,612,930	339,040,157

  - See Appendix A for full details of original projections

Strategic Finance Plan

- Review of Baseline Calculations (continued)
  - The baseline budget estimate was developed based on the 2013-14 General and Special Revenue Fund combined budgets

2013-14 Revenues	General Fund	Special Revenue Funds	ARRA Federal Funds	TOTAL Baseline
Federal	330,000	641,164		971,164
Federal Through State	1,432,500	26,414,136	43,549	27,890,185
State	181,207,463			181,207,463
Local	94,667,731			94,667,731
Total Revenues	277,637,694	27,055,300	43,549	304,736,543

  - See Appendix A for full details of original projections

Strategic Finance Plan

- Review of Baseline Calculations (continued)
  - Expenditures were projected in the same manner.

Expenditures	2013-14 Budget	2014-15 Projection	2015-16 Projection	2016-17 Projection
Salaries	169,841,396	176,223,316	185,061,183	196,669,569
Benefits	48,782,480	50,615,519	53,153,964	56,488,168
Purchased Svcs	56,845,819	57,543,262	58,955,263	61,125,236
Energy Svcs	10,014,157	10,289,076	10,699,674	11,259,900
Supplies	11,991,008	12,138,126	12,435,972	12,893,704
Capital Outlay	2,871,827	2,950,667	3,068,417	3,229,077
Other	5,934,800	6,007,614	6,155,030	6,381,578
Total	306,281,487	315,767,581	329,529,503	348,047,232

  - See Appendix A for full details of original projection

Strategic Finance Plan

- Review of Baseline Calculations (continued)
  - The baseline budget estimate was developed based on the 2013-14 General and Special Revenue Fund combined budgets

2013-14 Expenditures	General Fund	Special Revenue Funds	ARRA Federal Funds	TOTAL Baseline
Salaries	155,662,334	14,179,062		169,841,396
Benefits	44,295,403	4,487,077		48,782,480
Purchased Svcs	54,243,663	2,601,862	294	56,845,819
Energy Svcs	10,011,163	2,994	-	10,014,157
Supplies	9,649,851	2,333,641	7,516	11,991,008
Capital Outlay	2,056,190	780,005	35,632	2,871,827
Other	4,732,777	1,201,916	107	5,934,800
Total	280,651,381	25,586,557	43,549	306,281,487

Strategic Finance Plan

- Review of Baseline Calculations (continued)
  - The 2014-15 projection was prepared based on assumptions of future revenue and expenditures.

Summary	2013-14 Budget	2014-15 Projection	2015-16 Projection	2016-17 Projection
Revenues	304,736,543	312,306,322	323,612,930	339,040,157
Expenditures	306,281,487	315,767,581	329,529,503	348,047,232
Excess (Deficiency) of Rev Over Exp	(1,544,944)	(3,461,259)	(5,916,574)	(9,007,076)
Other Financing Sources (Uses), Net	233,034	(766,966)	(766,966)	(766,966)
Excess (Deficiency) of Rev Over Exp Plus OFS	(1,311,910)	(4,228,225)	(6,683,540)	(9,774,042)
Beginning Fund Balance	14,235,854	12,923,944	12,492,253	12,944,517
Ending Fund Balance	12,923,944	12,492,253	12,944,517	13,561,606
Estimated Budgetary GAP		(3,796,534)	(7,135,804)	(10,391,131)

- Strategic Finance Plan
  - Balanced Scorecard

2014-15 General Fund Budget

Budgeted Revenues

Budgeted Expenditures

Strategic Finance Plan

- Review of Baseline Calculations (continued)

  - The 2014-15 Projection was based on the combination of General Fund and the Special Revenue Funds combined budgets

2014-15 Revenues	General Fund	Special Revenue Funds	ARRA Federal Funds	TOTAL Baseline
Federal	330,000	641,164		971,164
Federal Through State	1,441,702	26,457,685		27,899,387
State	186,182,164			186,182,164
Local	97,253,607			97,253,607
Total Revenues	285,207,473	27,098,849	0	312,306,322

2014-15 General Fund Budget

- 2014-15 General Fund Budgeted Revenues

Revenues	2013-14 Budget	2013-14 3rd FEFP Calculation	2014-15 SFP Estimate	2014-15 Preliminary Budget
Federal	330,000	330,000	330,000	330,000
Federal Through State	1,432,500	1,242,900	1,441,702	1,285,000
State	181,207,463	181,107,182	186,182,164	181,488,059
Local	94,667,731	94,087,914	97,253,607	100,505,340
Total Revenues	277,637,694	276,767,995	285,207,473	286,183,399

Attachment A

GFOA Best Budgeting Practices Update

- As an extension of our Engage LCS project, we were invited to participate with GFOA in a project to develop and validate updated best budgeting practices and to revise the award criteria for the Distinguished Budget Award presented by GFOA.

- As part of that project, we were invited to present at the National GFOA Conference a discussion of the SFP development process and how it structurally will be the basis for the development of our future budgets.

- The outcome of this project will be the presentation of a 2014-15 District Budget Report that encompasses the best budgeting practices.

LAKE COUNTY SCHOOLS
SUMMARY FOR PROPOSED BUDGET
2014-15

	Estimated 6/30/2014	Estimated 6/30/2015	Difference
General Fund Projected Revenues	279,947,996	286,183,399	6,235,403
Prior Year Fund Balance (Pre-Closing Estimate)	14,235,854	11,162,585	(3,073,269)
Available Funds	294,183,850	297,345,984	3,162,134
District Expenditures	245,899,521	248,318,271	2,418,749
Charter Expenditures	37,121,744	37,636,118	514,374
Reserve for Unearned FTE	-		
	283,021,265	285,954,388	2,933,123
Fund Balance	11,162,585	11,391,596	229,011
			-
Expenditures & Fund Balance	294,183,850	297,345,984	3,162,134
			-
Summary of Fund Balance			
4% Required Reserve	11,107,808	11,352,336	
Carryover & Carryforward	54,777	39,260	
	11,162,585	11,391,596	

LAKE COUNTY SCHOOLS
ANALYSIS OF PROJECTED STATE LOCAL REVENUES
GENERAL FUND
FY 2014-15

	Audited 2011-12	Audited 2012-13	Original Budget Budgeted 2013-14	Pre-Closing Estimated 2013-14	Conference Report 2014-15	2012-13 Charter	2012-13 District Adjusted	2012-13 Other
				41002	40977	4862	35364	751
							40977	
3121								
3191	256,623.00	312,197.00	330,000.00	330,000.00	330,000.00		330,000.00	
3199								
3100	256,623.00	312,197.00	330,000.00	330,000.00	330,000.00		330,000.00	-
3202	653,169.00	566,740.00	750,000.00	750,000.00	700,000.00		700,000.00	
3210								
3210						-	-	
3210								
3255	101,643.00	97,933.00	82,500.00	82,500.00	85,000.00		85,000.00	
3280								
3299	426,750.00	512,642.00	600,000.00	750,300.00	500,000.00		500,000.00	
3200	1,181,562.00	1,177,315.00	1,432,500.00	1,582,800.00	1,285,000.00	-	1,285,000.00	-
3310	81,945,252.00	87,015,104.00	116,549,315.00	116,499,703.00	116,969,330.00	13,864,897.07	100,847,021.79	2,141,616.15
3310						-	-	
3315	4,023,810.00	4,212,939.00	5,309,722.00	5,309,722.00	4,868,423.00	4,868,423.00		
3317	91,518.00	99,632.00			87,777.00	87,777.00		
3318	-		42,500.00	42,500.00	42,500.00		42,500.00	
3323	22,279.00	22,280.00	22,280.00	22,280.00	22,280.00		22,280.00	
						-		
3334	519,212.00	499,123.00	690,043.00	690,043.00	690,063.00	81,877.30	595,538.67	12,647.03
3336	3,300,107.00	3,186,932.00	3,202,880.00	3,239,973.00	3,231,903.00	383,471.52	2,789,199.25	59,232.23
3344	148,191.00	128,639.00	-			-	-	-
3354	7,931,695.00	7,493,989.00	7,508,516.00	8,208,029.00	8,262,003.00	980,302.57	7,130,279.77	151,420.66
3355	44,240,490.00	44,032,199.00	43,845,760.00	44,206,784.00	44,429,972.00	5,271,701.78	38,343,986.38	814,283.84
3361	2,074,019.00	1,564,347.00	1,796,167.00	961,148.00	958,808.00	113,764.42	827,471.17	17,572.41
ADJ								
ADJ							-	
3363							-	
3371	1,538,324.00	1,507,357.00	1,452,000.00	1,452,000.00	1,450,000.00		1,450,000.00	
							-	
3373							-	
3375							-	
3376							-	
							-	
3342								
3343	374,922.00	344,555.00	350,000.00	325,000.00	325,000.00		325,000.00	
3399	72,115.00	11,849.00	171,102.00	150,000.00	150,000.00		150,000.00	
3300	146,281,934.00	150,118,945.00	180,940,285.00	181,107,182.00	181,488,059.00	25,652,214.66	152,523,277.02	3,196,772.32
3411	109,490,556.00	85,662,757.00	77,881,953.00	77,881,953.00	84,284,231.00	10,000,486.40	72,739,037.63	1,544,706.97
3411		13,131,524.00	11,835,838.00	11,835,838.00	12,381,109.00	1,469,042.44	10,685,153.59	226,912.97
3411								
3421	1,019,543.00	357,431.00	375,000.00	375,000.00	375,000.00		375,000.00	
3422								
3423								
3424								
3425								

LAKE COUNTY SCHOOLS
ANALYSIS OF PROJECTED STATE LOCAL REVENUES
GENERAL FUND
FY 2014-15

	Audited 2011-12	Audited 2012-13	Original Budget Budgeted 2013-14	Pre-Closing Estimated 2013-14	Conference Report 2014-15	2012-13 Charter	2012-13 District Adjusted	2012-13 Other
				41002	40977	4862	35364	751
							40977	
3431	56,986.00	10,268.00	25,000.00	5,000.00	5,000.00		5,000.00	
3432								
3433								
3440		600.00		175,700.00				
3469								
3471								
3472								
3473								
3479								
3490			45,000.00		45,000.00		45,000.00	
3491							-	
3492	1,051,130.00	1,103,293.00	1,450,000.00	1,100,000.00	1,100,000.00		1,100,000.00	
3493	77,549.00	53,402.00	75,000.00	65,000.00	25,000.00		25,000.00	
3494	675,998.00	538,194.00	750,000.00	551,985.00	525,000.00		525,000.00	
3495	1,925,613.00	1,585,636.00	1,959,940.00	2,314,739.00	1,700,000.00		1,700,000.00	
3496							-	
3497	1,654.00	75,867.00					-	
3498							-	
3499	271,535.00	261,158.00	265,000.00	370,000.00	265,000.00		265,000.00	
3400	114,570,564.00	102,780,130.00	94,662,731.00	94,675,215.00	100,705,340.00	11,469,528.84	87,464,191.22	1,771,619.94
3000	262,290,683.00	254,388,587.00	277,365,516.00	277,695,197.00	283,808,399.00	37,121,743.50	241,602,468.24	4,968,392.26
3720								
3730								
3740	85,854.00	87,653.00		25,973.00				
3620		(33,637.00)						
3630	7,049,036.00	-	600,000.00	1,883,413.00	2,000,000.00			
3640								
3660								
3670		1,950,116.00						
3690	376,052.00	465,248.00	400,000.00	343,413.00	375,000.00		375,000.00	
3600	7,425,088.00	2,381,727.00	1,000,000.00	2,226,826.00	2,375,000.00		375,000.00	0.00
	7,510,942.00	2,469,380.00	1,000,000.00	2,252,799.00	2,375,000.00		375,000.00	0.00
2700	269,801,625.00	256,857,967.00	278,365,516.00	279,947,996.00	286,183,399.00	37,121,743.50	241,977,468.24	4,968,392.26

246,945,860.50

10,491,627	10,175,543	11,094,621	11,107,808	11,352,336
13,114,534	12,719,429	13,868,276	13,884,760	14,190,420

Prepared by: Carol MacLeod

Board Workshop 06/23/2014

LAKE COUNTY SCHOOLS
ANALYSIS OF PROJECTED STATE REVENUES
BASED OF THE 2013-14 4TH FEFP CALCULATION
FY 2014-15

	2013-14 Original Budget	2013-14 4th Calculation	2014-15 Conference	2014-15 Charter	Conference Report 2014-15 District Adjusted	2014-15 Other
UFTE	40462	41002	40977	4862	35364	751
WFTE	43416	44020	43298		40977	
Base FEFP Funding	158,951,990	161,162,097	172,563,542	20,474,996.73	148,925,912.08	3,162,633.19
Plus:						
SAI	9,554,540	9,554,540	9,548,805	1,132,984.11	8,240,816.56	175,004.33
Reading Allocation	1,869,707	1,885,773	1,875,259	222,503.09	1,618,387.37	34,368.54
0.748 Suppression	3,748,357	3,806,580	4,005,082	475,210.70	3,456,468.75	73,402.56
ESE Guarantee	12,387,365	12,387,365	12,311,766	1,460,814.76	10,625,309.14	225,642.10
Declining Enrollment	49,443	-	24,173	2,868.17	20,861.80	443.03
Safe Schools	828,540	830,065	809,139	96,005.90	698,303.72	14,829.38
Gross State & Local FEFP	187,389,942	189,626,420	201,137,766	23,865,383	173,586,059	3,686,323
Required Local Effort	(77,881,953)	(77,881,953)	(84,284,231)	(10,000,486.40)	(72,739,037.63)	(1,544,706.97)
Net State Funding	109,507,989	111,744,467	116,853,535	13,864,897	100,847,022	2,141,616
Plus: Categoricals						
Transportation	7,508,516	8,208,029	8,262,003	980,302.57	7,130,279.77	151,420.66
Instructional Materials	3,202,880	3,239,973	3,231,903	383,471.52	2,789,199.25	59,232.23
Teacher's Lead	690,043	690,043	690,063	81,877.30	595,538.67	12,647.03
Class Size Reduction	43,845,760	44,206,784	44,429,972	5,271,701.78	38,343,986.38	814,283.84
Virtual Education Contribution	136,835	121,067	115,795	13,739.30	99,933.48	2,122.22
Teacher Salary	6,939,315	7,002,852		-	-	-
Technology Allocation				-	-	-
Digital Classroom			581,419	68,986.48	501,776.64	10,655.87
Principal Training				-	-	-
Proration to Available Funds	(34,824)	(757,851)		-	-	-
Additional Allocation		143,121		-	-	-
Prior Year Adjustment		255,299		-	-	-
Mckay Scholarships		(2,009,252)		-	-	-
Lottery Funds	1,796,167	961,148	958,808	113,764.42	827,471.17	17,572.41
Total State Funding	173,592,681	173,805,680	175,123,498	20,778,740	151,135,207	3,209,550
Total Local Funding	89,717,731	89,717,731	96,665,340	11,469,528.84	83,424,191.22	1,771,619.94
Total FEFP Funding	263,310,412	263,523,411	271,788,838	32,248,269	234,559,398	4,981,170
					271,788,838	
FLDOE FEFP Calc Reports	263,310,412	265,277,364	271,788,838			239,540,569
	-	(2,009,252)				
		255,299				
	263,310,412	263,523,411	271,788,838			
		175,559,633				

Prepared by: Carol MacLeod

Board Workshop 06/23/2014

LAKE COUNTY SCHOOLS
ANALYSIS OF PROJECTED STATE REVENUES
BASED OF THE 2013-14 4TH FEFP CALCULATION BY FTE
FY 2014-15

		2013-14 Original Budget	2013-14 4th Calculation	2014-15 Conference
	UFTE	40462	41002	40977
	WFTE	43416	44020	43298
Base FEFP Funding		3,928	3,931	4,211
Plus:				
SAI		236	233	233
Reading Allocation		46	46	46
0.748 Suppression		93	93	98
ESE Guarantee		306	302	300
Declining Enrollment		1	-	1
Safe Schools		20	20	20
Gross State & Local FEFP		4,631	4,625	4,909
Required Local Effort		(1,925)	(1,899)	(2,057)
Net State Funding		2,706	2,725	2,852
Plus: Categoricals				
Transportation		186	200	202
Instructional Materials		79	79	79
Teacher's Lead		17	17	17
Class Size Reduction		1,084	1,078	1,084
Virtual Education Contribution		3	3	3
Teacher Salary		172	171	-
Technology Allocation		-	-	-
Digital Classroom		-	-	14
Principal Training		-	-	-
Proration to Available Funds		(1)	(18)	-
Additional Allocation		-	3	-
Prior Year Adjustment		-	6	-
Mckay Scholarships		-	(49)	-
Lottery Funds		44	23	23
Total State Funding		4,290	4,239	4,274
Total Local Funding		2,217	2,188	2,359
Total FEFP Funding		6,508	6,427	6,633
Unearned FTE				
	4th Calc	6,508	6,470	6,633
	McKay	-	(49)	-
	Prior Yr	-	6	-
		6,508	6,427	6,633

Prepared by: Carol MacLeod

Board Workshop 06/23/2014

LAKE COUNTY SCHOOLS
PROPOSED BUDGET BY DEPARTMENT
FY 2014-15

	DRAFT 2014-15 BUDGET						
			Salary	Benefits	Other	Total	
District Departments							
9XXX	District Departments		25,627,866	7,853,545		33,481,411	
9XXX	District Departments				12,316,359	12,316,359	
						-	
Schools							
	Instructional	Run 5/20/14	89,630,743	26,454,911		116,085,654	
	Other Instructional	Run 5/20/14	6,814,987	1,917,694		8,732,681	
	Other Funded Instructional	Run 5/20/14	4,751,351	1,389,515		6,140,866	
	Admin/Clerical/Support	Run 5/20/14	15,229,329	4,832,477		20,061,806	
	Insrtructional Support	Run 5/20/14	5,067,996	2,928,656		7,996,652	
	Custodial	Run 5/20/14	6,645,318	2,950,710		9,596,028	
	Other Support	Run 5/20/14	415,925	178,089		594,014	
	School Discretionary				2,883,492	2,883,492	
	School Athletics				350,250	350,250	
	School Band				75,000	75,000	
	School Substitutes				4,000,000	4,000,000	
						-	
	Formula Adjustment for Health Insurance			(2,527,526)		(2,527,526)	
	Salary Lapse		(1,000,000)	(500,000)		(1,500,000)	
District-Wide							
					-		
	Utilities				9,000,000	9,000,000	4xx
	BGA Payment from Savings				766,967	766,967	
	Portable Leases				750,000	750,000	360
	Computer Licenses/Maintenance				1,200,000	1,200,000	692
	Property Insurance				1,585,597	1,585,597	320
	Other Liability Insurances				2,701,829	2,701,829	320
	Textbooks	9260			2,848,431	2,848,431	520
	Teacher Lead	9000			608,186	608,186	
	District Discretionary Lottery Funds (A+ Funds)	9000			845,044	845,044	
191	Supplements - Athletic	9000	850,000	50,000		900,000	
192	Supplements - Other	9000	1,000,000	100,000		1,100,000	
195	Terminal Leave	9000	1,000,000	200,000		1,200,000	
						-	
District Projects						-	
	SAI (Not Inlcuded in Allocation Formula)				500,000	500,000	510
	9XXX Centers		438,761			438,761	510
	SACS Accredation	9160			51,500	51,500	310
	GAP Testing	9160			107,008	107,008	310
	Teacher Training	9260			279,007	279,007	310
	Alternative Certification Program	9260			8,639	8,639	310
						-	

LAKE COUNTY SCHOOLS
PROPOSED BUDGET BY DEPARTMENT
FY 2014-15

	Vocational Equipment Replacement - Capital				200,000	200,000	644
	School Media Replacement - Capital				160,000	160,000	610
	Volunteer Fingerprinting				125,000	125,000	510
	Advanced Placement				50,000	50,000	510
	Shared Services				42,500	42,500	310
	Parent Notification System				54,407	54,407	390
	Health Issues				8,000	8,000	510
	Trout Lake				16,500	16,500	330
	District/ State/Athletic/Academic				6,000	6,000	510
	Special Programs (Science Fair/Robotics/ Art)	9200			18,000	18,000	510
	Project Graduation	9200			7,500	7,500	510
	HS Diplomas	9200			11,000	11,000	510
	McKay Scholarships				1,000,000	1,000,000	310
	Loss not covered - Insurance	9411			75,000	75,000	642
	Loss not covered - Lightning	9411			25,000	25,000	642
	Red Ribbon Week				11,000	11,000	510
	Lake Virtual Instruction Program	9200			434,188	434,188	310
	Computer Replacement	9450			1,296,520	1,296,520	644
	LSCC Dual Enrollment				400,000	400,000	310
						-	
Prior Year Carryover Projects					200,000	200,000	
						-	
	Budget Less Reserves		156,472,276	45,828,071	45,017,923	247,318,271	
Reserves						-	
						-	
	Committed for Year 2 SFP				1,000,000	1,000,000	
						-	
						-	
	Total General Fund Budgeted Expenditures		156,472,276	45,828,071	46,017,923	248,318,271	